



STAKEHOLDER'S REPORT
375TH AIR MOBILITY WING
SCOTT AIR FORCE BASE, ILLINOIS

FISCAL YEAR
2010

ENABLING COMBAT POWER!

mission



vision

**PROVIDE AWARD-WINNING COMBAT CAPABILITY
TO THE WARFIGHTER ... ALWAYS!**

UNRIVALED AIR MOBILITY OPERATIONS

The 375th AMW delivers precise and reliable flight inspection, aircrew training, airlift, aeromedical evacuation, and aerial refueling capabilities.



C-21A

ASSOCIATE UNITS:

126th Air Refueling Wing (IL ANG)



KC-135R

932nd Airlift Wing (Reserve)



C-40C

WE MOVE & FUEL

SHOWCASE SERVICE & SUPPORT



The 375th AMW enables customer success by providing a robust infrastructure; award-winning service; a safe, healthy community; and a productive work environment.



WE SUPPORT

OUTSTANDING COMBAT-READY AIRMEN



Combatant commanders trust our fully trained resilient Airmen to understand, embrace and execute the Joint Expeditionary mindset and mission.

WE SEND

MESSAGE FROM THE COMMANDER

Col. Michael Hornitschek, 375th Air Mobility Wing Commander

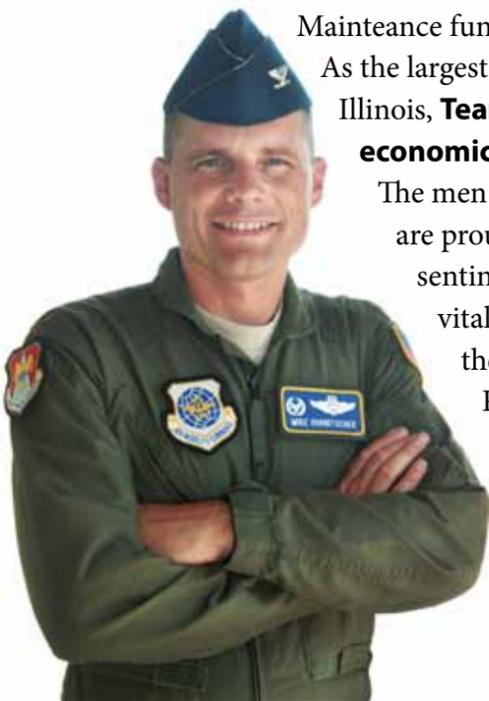
The 375th Air Mobility Wing manages a tremendous amount of resources for its mission of providing unrivaled airlift for senior leaders, aerial refueling and aeromedical airlift; providing superior support and services to Team Scott; and providing combat-ready Airmen to combatant commanders throughout the world.

Along with our primary flying aircraft, the C-21A, the 375th AMW works with two associate partners at Scott. The Air Force Reserve's 932nd Airlift Wing flies C-9C and C-40C aircraft supporting military and civilian special airlift missions, as well as aeromedical evacuation missions. The Air National Guard's 126th Air Refueling Wing flies KC-135R aircraft in support of their refueling mission. This Total Force Integration effort provides force enhancing opportunities for active duty members to work side-by-side Reserve and Guard counterparts. It builds on state and regional capabilities, thereby increasing economic efficiencies while enhancing the Air Force's ability to defend the Homeland against emerging threats and respond to natural disasters.

Along with executing the Air Force and Air Mobility Command mission, **wing personnel are stewards of significant resources** such as aircraft, capital assets, equipment, and millions in operating funds and inventories. In fact, Team Scott, with its 31 tenant units, has a combined Operations and Maintenance funding budget of \$3.7 billion.

As the largest employer in Southwest Illinois, **Team Scott has a \$2.3 billion economic impact in this region.**

The men and women of Scott AFB are proud to serve and stand as sentinels who protect America's vital interests every day. Also, these Airmen—Active duty, Reserve, Guard, Civilian—and their family members work and live in your towns and go to your schools. With your continued support, they will keep Enabling Combat Power for America!



ABOUT SCOTT AFB: During World War I, Secretary of War Newton D. Baker advocated an expanded role for aviation. Business and political leaders on both sides of the Mississippi River wanted the Midwest to be the site chosen for one of the new "flying fields." Aerial expert Albert Bond Lambert joined the St. Louis Chamber of Commerce, and directors of the Greater Belleville Board of Trade to negotiate a lease agreement for nearly 624 acres of land. The U.S. War Department agreed to the lease on June 14, 1917. Mr. Lambert said, "The establishment of this field adds greatly to the prestige of the St. Louis district and will undoubtedly play an important part in the development of aeronautics from a commercial standpoint after the war." It would be named after Corporal Frank S. Scott, the first enlisted person killed in an aviation crash. He was buried in Arlington National Cemetery on Oct. 1, 1912. Naming the site after Corporal Scott is a tribute to those who lost their lives during the early years of military aviation.

EXECUTIVE SUMMARY

Methodology: The total economic impact of a base is computed by summing annual base payroll, annual base expenditures, and the estimated dollar value of indirect jobs created. An economic area is generally defined as a Metropolitan Statistical Area. Each MSA has unique indirect job multipliers that are calculated by the Bureau of Labor Statistics and are used to estimate the value of the indirect jobs created. This analysis was prepared using a Secretary of the Air Force/Directorate of Economic and Business Management program that was developed within the parameters of the Office of the Secretary of Defense's Economic Impact Analysis model. The economic impact takes into account both Appropriated Funds and Non-Appropriated Funds. Information contained in this report is current as of Sept. 30, 2010.

PEOPLE	
Active-Duty Military	5,533
Air Force Reserve	1,519
Air National Guard	865
Active Duty Family Members	9,870
Civilians	5,085
Retired Military	18,332
EMPLOYEES ONLY: 13,002 TOTAL: 41,204	
HOUSING	
Homes	1,593
Dormitory Rooms	396
TEMPORARY QUARTERS	
Visitors Quarters	350
Distinguished Visitor Quarters	10
Temporary Lodging Facilities	55
415	
AIRCRAFT	
C-21A, NC-21 (2)	21
C-40C (932 AW)	3
C-9C (932 AW)	3
KC-135R (126 ARW)	8
FACILITIES	
Structures	280
Square Footage	4,591,184
Roads (miles)	59
ESTIMATED ECONOMIC IMPACT (a/o Sept. 10)	
Total Annual Payroll	\$1,290,809,303
Total Direct Expenditures	\$221,741,702
Estimated Value of Jobs Created	\$773,058,000
TOTAL \$2,285,609,005	

PERSONNEL COSTS	
Military	\$454,315,799
Federal Civilian	\$375,232,924
Other Civilian	\$461,260,580
Total Annual Payroll \$1,290,809,303	
ANNUAL DIRECT EXPENDITURES	
\$221,741,702	
ESTIMATED ANNUAL DOLLAR VALUE OF JOBS CREATED	
Est. Indirect Jobs Created	18,020
Average Annual Pay for Area	\$42,900
Total Value \$773,058,000	
TOTAL ANNUAL ECONOMIC IMPACT ESTIMATE	
Total EIS \$2,285,609,005	

\$642.9 Million
Total value of aircraft assigned & mission partners
\$3.2 Billion
Land, Buildings, Structures for Scott AFB
\$220 Million
Mission & Support Equipment <i>(*includes IT infrastructure)</i>
\$27 Million
War Readiness Equipment
\$145 Million
375th AMW Operating & Maintenance Fund <i>*Includes appropriated funds from airlift customers, wing civilian pay expenditures, and facility projects. Operating funds for Team Scott is \$3.7 billion.</i>

ORGANIZATIONAL STRUCTURE



WING STAFF AGENCIES
 375th Comptroller Squadron
 Director of Staff
 Inspector General
 Staff Judge Advocate
 Plans and Programs
 Anti-Terrorism Office, Historian
 Chaplain, Safety Office, AFSSO21
 Equal Employment Opportunity
 Public Affairs, Protocol
 Information Protection
 Sexual Assault Response Coordinator

375th Air Mobility Wing



375th OPERATIONS GROUP

- 54th Airlift Squadron*
- 311th Airlift Squadron (Peterson AFB)
- 375th Aeromedical Evacuation Squadron
- 375th Operations Group, Det. 1 (Okla. City)
- 375th Operations Support Squadron
- 457th Airlift Squadron (Andrews AFB)
- 458th Airlift Squadron
- 906th Air Refueling Squadron**

*(Associate Unit with the 932nd AW)

** (Associate Unit with the 126th ARW)



375th MISSION SUPPORT GROUP

- 375th Civil Engineering Squadron
- 375th Contracting Squadron
- 375th Logistics Readiness Squadron
- 375th Security Forces Squadron
- 375th Force Support Squadron



375th MEDICAL GROUP

- 375th Aerospace Medicine Squadron
- 375th Dental Squadron
- 375th Medical Operations Squadron
- 375th Medical Support Squadron



375th COMMUNICATIONS GROUP

- 375th Communications Squadron
- 375th Communications Support Squadron

SOME OF THE 31 TENANT UNITS

- United States Transportation Command
- Headquarters, Air Mobility Command
- Military Surface Deployment and Distribution Command (U.S. Army)
- Headquarters, Eighteenth Air Force
- Air Force Global Logistics Support Center (AFMC)
- 618th Air and Space Operations Center
- 932nd Airlift Wing (AFRC)
- 126th Air Refueling Wing (IL ANG)
- 635th Supply Chain Operations Wing (AFMC)
- Air Force Audit Agency's Midwest Area Audit Office
- Air Force Network Integration Center
- Air Force Office of Special Investigations, Region 3
- U.S. Army Corps of Engineers, Louisville District
- Defense Information Technology Contracting Organization
- Defense Information Systems Agency
- Area Defense Counsel
- 561st Network Operations Squadron, Det 3
- Global Patient Movement Requirements Center
- United States Air Force Band of Mid-America

STRATEGY MAP

CUSTOMERS:
 SENIOR LEADERS, MISSION PARTNERS,
 AEROMEDICAL EVACUATION PATIENTS,
 COMBATANT COMMANDERS, TEAM SCOTT

MISSION OBJECTIVES

UNRIVALED
 AIR MOBILITY
 OPERATIONS

SHOWCASE
 SERVICE &
 SUPPORT

OUTSTANDING
 COMBAT-READY
 AIRMEN

KEY MISSION AREAS

MOBILITY OPS

- Provide reliable mission capable aircraft
- Ensure professional aircrews & maintainers
- Provide outstanding operations support

SERVICE

- Operate the base
- Provide global mobility C2 capabilities & regional communication services
- Support Senior Leaders

READINESS

- Provide required deployment training
- Provide adequate & serviceable equipment
- Ensure individual deployment readiness



DEVELOP & CARE FOR OUR AIRMEN & FAMILIES



AIRCRAFT ASSIGNED & MISSION PARTNERS



C-21A/NC-21

375th Air Mobility Wing

MISSION: The 19 C-21A aircraft are used for cargo and passenger airlift, and is capable of transporting one litter or five ambulatory patients during aeromedical evacuations. It is the Formal Training Unit aircraft. The two NC-21 aircraft are platforms for the evaluation of emerging airspace, technologies, and requirements to assure continued global airspace access by the USAF.

NUMBER OF AIRCRAFT **21**



C-9C

932nd Airlift Wing (Reserve)

MISSION: The C-9C is a twin-engine, T-tailed, medium-range jet aircraft used to transport Defense Department officials. The C-9C is a modified version of the McDonnell Douglas DC-9.

NUMBER OF AIRCRAFT **3**



KC-135R

126th Air Refueling Wing (Guard)

MISSION: The KC-135R Stratotanker provides the core aerial refueling capability for the Air Force and has excelled in this role for more than 50 years. The KC-135R is capable of transporting litter and ambulatory patients and can carry up to 83,000 pounds of cargo.

NUMBER OF AIRCRAFT **8**



C-40C

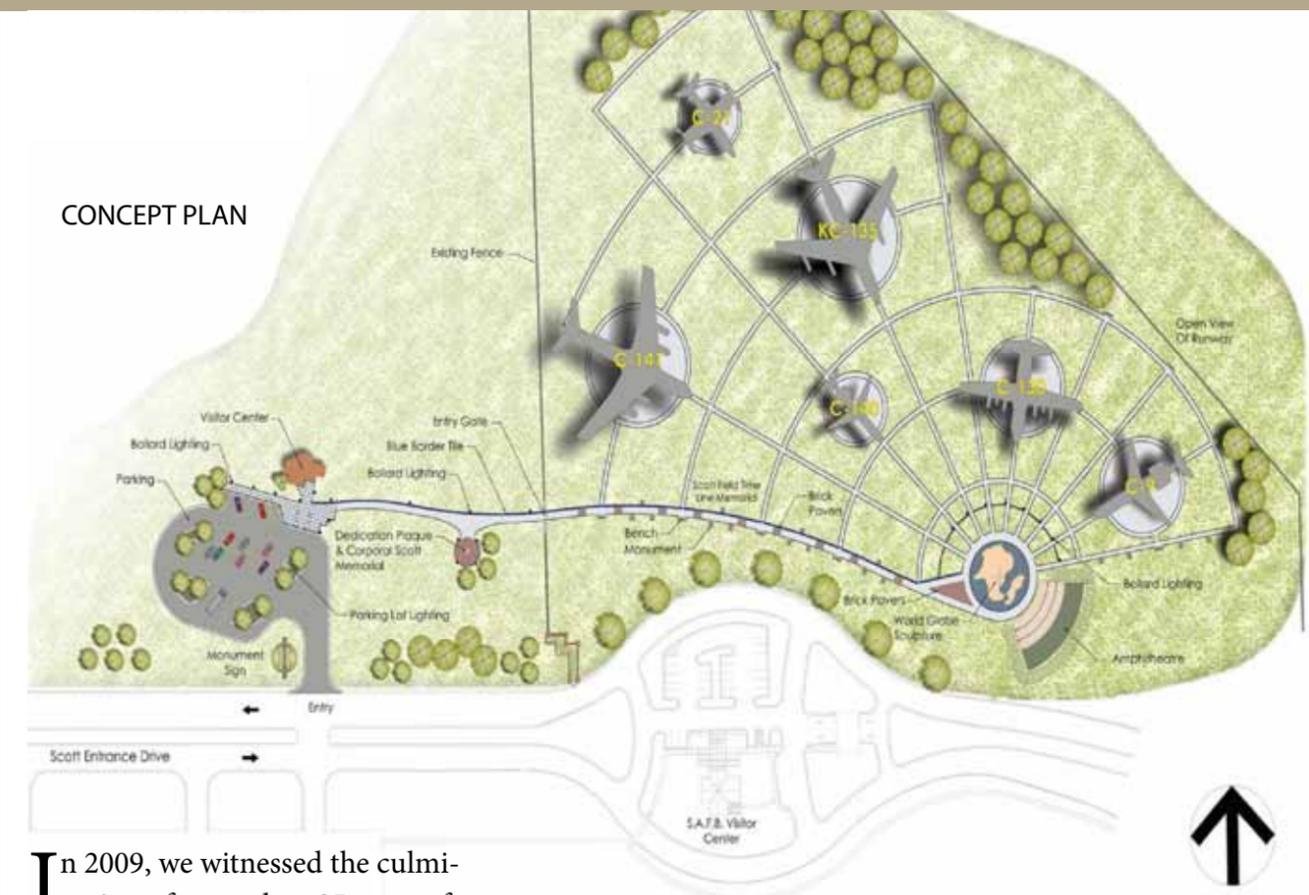
932nd Airlift Wing (Reserve)

MISSION: The C-40C provides safe, comfortable and reliable transportation for U.S. leaders to locations around the world. The C-40C's primary customers include members of the Cabinet and Congress. The aircraft also performs other operational support missions.

NUMBER OF AIRCRAFT **3**

SCOTT FIELD HERITAGE AIRPARK

CONCEPT PLAN



In 2009, we witnessed the culmination of more than 25 years of dreaming, planning, and hard work as aircraft were installed at the Scott Field Heritage Air Park. A KC-135 Stratotanker, C-140 Jetstar and C-130 Hercules joined a C-9 Nightingale and C-141 Starlifter that were placed in the park the previous year. From the groundbreaking ceremony on June 13, 2008 to installation of five aircraft prior to the Scott Air Show in September 2009, the Air Park is at last a reality. More work on the grounds and aircraft will be accomplished next year. Also, plans call for a C-21A aircraft to be installed in the future.

For more information, see www.scottfieldairpark.org



Left: A C-140 Jetsar.
Top: A C-130 Hercules.
Above: A KC-135 Stratotanker.

BASE PROJECTS in 2010



Construct USTRANSCOM Addition

Customer: USTRANSCOM
Contract Value: \$96M
Completed: March 2010
Contractor: River City Construction
Construct 180,000 sq. ft. three-story facility to include Joint Intelligence Operations Center-Transportation as well as provide a permanent facility for the U.S. Army Military Surface Deployment and Distribution Command (SDDC).



Construct Security Forces Ops Bldg.

Customer: AMC
Contract Value: \$12.3M
Completed: March 25, 2010
Contractor: Scott Alliance Joint Venture
Construct 34,619 sq. ft. masonry facility and demolish existing security forces Bldg. 1970. The facility provides a joint security forces operations center to be shared with the 126th Security Forces Squadron (Illinois ANG).



Construct 932nd Squadron Ops Bldg.

Customer: AF Reserve Command
Contract Value: \$11M
Completed: Feb. 8, 2010
Contractor: K&S Associates
Construct 52,117 sq. ft. two-story facility for the 932nd Airlift Wing (Reserve) to accommodate new mission and staffing for the C-9C and C-40C missions as well as provide parts storage for contractor logistics support for these platforms.



Construct Child Development Center

Customer: AMC
Contract Value: \$7.2M
Completed: March 1, 2010
Contractor: Scott Alliance Joint Venture
Construct 22,600 sq. ft. child development center. It replaced Bldg. 1630, which improves the current childcare environment and provides supervised care for 305 children ages 6 weeks to 12 years.

CONSTRUCTION PRIORITIES

1



Base Fitness Facility

Phase 1: EST Cost: \$14M

Construct new fitness facility to meet the current and growing needs of Scott AFB. Current facility does not meet the minimum requirements to provide fitness facilities to meet the physical training needs of Scott's 11,000 users. The current facility only has 45 percent of space allocated by regulation. Phase 1 is programmed to provide an additional 5,148 sq. ft. of new training facilities and Phase 1 is in FYDP (Fiscal Year Defense Plan). Phase II (\$22M) will bring the total fitness facility area to a total authorized 9,588 sq. ft.. Phase 2 will demolish all substandard fitness facilities.

2



New DISA CONUS Facility

EST Cost: \$83M

Construct a new 164,000 sq. ft. facility to support the global needs of Defense Information Systems Agency, Continental United States. The exponential growth of information technology in meeting the DoD mission has resulted in the need to provide a significant upgrade to the current facility at Scott AFB. The project will replace an inadequate facility to support the growing 21st Century needs in communications and network technology. Submitted for FYDP consideration.

3



USTRANSCOM Mission Planning Center

EST Cost: \$76M

This project constructs a 218,509 sq. ft. facility for a joint planning center for USTRANSCOM, AMC, and SDDC elements. This facility is critical to fulfill USTRANSCOM facility requirements and includes all elements of the USTRANSCOM Transformation, to include a collocated cyber operations center, force flow planning center, program management offices, direct mission planning center, and a communication operations support center. Submitted for FYDP consideration.

4



Construct new Cardinal Creek Gate complex

EST Cost: \$13M

Construct a 16,000 sq. ft. commercial access gate complex in a remote area outside the base perimeter to better protect base populace. Includes a gate house with identification checking stations, canopy, truck inspection facility, weapon storage, and cargo transfer station after acquiring approximately 100 acres of land. This project consolidates four non-commercial and commercial gates into three. This reduces impact on Security Forces' lack of manpower due to high ops tempo. Submitted for FYDP consideration.

ECONOMIC ANALYSIS

PERSONNEL

22,890
NAF Civilians 823
Appropriated Fund Civilians 4,280
Appropriated Fund Military 7,917
Family Members 9,870

CLASSIFICATION	GOVERNMENT QUARTERS	OFF BASE QUARTERS	TOTAL
1. APPROPRIATED FUND MILITARY			
Active-Duty	1,350 ¹	4,183	5,533
Air Force Reserve + IMAs	10	1,505	1,515
Air National Guard	4	865	869
	1,364	6,553	7,917
2. ACTIVE DUTY MILITARY FAMILY MEMBERS			
			9,870
3. APPROPRIATED FUND CIVILIANS			
General Schedule			3,979
Federal Wage Board			274
Other			27
			4,280
4. NON-APPROPRIATED FUND CONTRACT CIVILIANS AND PRIVATE BUSINESS			
Civilian Non-Appropriated Funds (NAF)			479
Civilian Base Exchange (BX)			266
Other Civilians (not included elsewhere)			60
Branch Banks/Credit Union			18
			823
TOTAL PERSONNEL			22,890

¹ Reflects dorm residents only; all other Scott housing is privatized and not considered "on base."

ESTIMATE OF INDIRECT JOBS CREATED

¹ Indirect jobs are computed based upon multipliers derived by the Bureau of Labor Statistics and are an estimate based upon conditions in a given Metropolitan Statistical Area.

TYPE OF PERSONNEL	TOTAL BASE JOBS	MULTIPLIER	TOTAL INDIRECT JOBS
Active-Duty Military	5,533	0.50	2,767
Reserve/Air National Guard	2,384	0.21	501
Appropriated Fund Civilians	4,280	0.63	2,696
Retirees	19,137	0.63	12,056
	31,334		18,020
ESTIMATED NUMBER OF INDIRECT JOBS CREATED ¹			18,020
LOCAL COMMUNITY AVERAGE ANNUAL PAY			\$42,900
EST. VALUE OF JOBS CREATED			\$773,058,000

CLASSIFICATION	ACTUAL ANNUAL EXPENDITURES
1. CONSTRUCTION	
Military Construction Program	17,501,489
Non-Appropriated Fund	867,100
Military Family Housing	0
O&M	19,746,947
Other	2,665,100
	\$40,770,636
2. SERVICES	
Service Contracts ¹	85,106,374
Other Services (not included elsewhere)	30,081,768
	\$115,188,142
3. MATERIAL, EQUIPMENT, AND SUPPLY PROCUREMENT	
Commissary	905,000
Base Exchange (BX)	2,149,406
Healthcare (TRICARE, Government cost only)	46,000,000
Education (Impact aid and tuition assistance)	11,688,097
Temporary Duty	3,950,800
Other Materials, Equipment & Supplies (not included elsewhere)	1,089,621
	\$65,782,924
TOTAL ANNUAL EXPENDITURES \$221,741,702	

EXPENDITURES FOR CONSTRUCTION, SERVICES, PROCUREMENT OF MATERIAL, EQUIPMENT AND SUPPLIES

¹ Does not include contracts for services supplied to other Air Force installations. Includes only contracts in the local economic area or contracts requiring the use of locally supplied goods and services.

Availability of Information:

This analysis was prepared by the 375th Comptroller Squadron. Questions concerning the financial data may be directed to DSN 576-7883 or commercial (618) 256-7883/7383. All other questions may be referred to the 375th AMW Public Affairs staff at (618) 256-4241.

CLASSIFICATION	LIVING ON BASE	LIVING OFF BASE	TOTAL
1. APPROPRIATED FUND MILITARY			
Active-Duty	\$88,988,405	\$313,411,474	\$402,399,879
Air Force Reserve/IMA	184,610	32,945,310	33,129,920
Air National Guard	67,881	18,718,119	18,786,000
	\$89,240,896	\$365,074,903	\$454,315,799
2. APPROPRIATED FUND CIVILIANS			
General Schedule			349,407,927
Federal Wage Board			21,487,902
Other			4,337,095
			\$375,232,924
3. NON-APPROPRIATED FUND CONTRACT CIVILIANS AND PRIVATE BUSINESS			
Civilian Non-Appropriated Funds (NAF)			7,496,419
Civilian Base Exchange			3,194,505
Contract Civilians (not included elsewhere)			70,518
Branch/Banks			534,958
Other Civilians (not included elsewhere)			449,964,180
			\$461,260,580
TOTAL ANNUAL PAYROLL			\$1,290,809,303

PAYROLL

\$1.3B
NAF/Other Civilians \$461M
Appropriated Fund Civilians \$375M
Appropriated Fund Military \$454M

A CLOSER LOOK WHY SCOTT AFB MATTERS

Col. Michael Hornitschek, 375th Air Mobility Wing Commander

This publication is a product of the 375th Air Mobility Wing Public Affairs. Designed, edited by Karen Pettitt. All photos are by photojournalists with the 375th AMW/PA staff.



As the installation and 375th Air Mobility Wing commander, my job is to “Enable Combat Power” by creating the conditions for everyone at Scott Air Force Base to be more successful with their missions. We do this by providing a robust infrastructure; award-winning service; a safe, healthy community; and by providing a productive work environment.

Part of delivering a safe, healthy community involves fostering solid community relationships and an understanding of who we are and what we do ... not only for our nation, but for the communities in which we work and live. As such, it's only natural that we'd want to share that message with those beyond our gates.

There are three main ideas that citizens outside our gates should know when they hear “Scott AFB.” First, is to understand that the missions we're supporting at Scott contribute directly to our nation's objectives for global mobility and transportation and the fight in air, space and cyberspace. Second is a realization that the members of Team Scott genuinely care about their

surrounding communities and reciprocate the goodwill we receive through a significant amount of volunteer and charity work in the greater Scott and St. Louis metro communities. And, third, is the economic impact this base brings to the area.

Missions at Scott

Our communities should know that Scott AFB has an important mission for our national defense. In fact, the History Channel aired a story recently about U.S. Transportation Command's global logistics/transportation capabilities in their “Modern Marvels” segment. I'm amazed at what they are able to accomplish--by land, sea or air--as they ensure our fighting men and women have what they need, when they need it! We also have incredible men and women with Air Mobility Command who provide the overarching management of the nation's fleet of air refueling tankers and heavy cargo aircraft that enables our forces to do what they do.

This only scratches the surface of the many missions represented at

Scott AFB. From cyberspace warriors to aeromedical airlift for our wounded warriors to ensuring our defense information systems are robust and reliable, this base has seen a steady increase in growth with both missions and people.

Thanks to our community partners who eloquently articulated to Congress the mission need to keep Scott AFB off the November 2005 Base Realignment and Closure list, Scott AFB has since benefitted from the relocation of several commands and agencies, bringing with them additional manpower and missions. Since then Scott has gone through many changes over the years, in size, infrastructure, and mission.

Today, Scott AFB supports 31 tenant units. Together, we make up Team Scott--one team cooperating to Enable Combat Power for our Air Force and our combatant commanders!

Community Goodwill

At Scott, there are 40,000 Soldiers, Sailors, Airmen, Marines, Coast Guardsmen, civilians, contractors, family members and retirees who not only contribute to an incredible workforce

for our nation, but they also serve as a volunteer workforce second to none. We literally cannot catalog the hundreds of thousands of hours donated by our folks each year, but we do know that they have a big presence wherever they go in our communities.

Their service is vast in scope. From serving as scout leaders to participating in city-wide clean ups to helping with natural disasters, there's nothing our men and women won't do to help someone in need. I've seen their pocketbooks open up during our annual Combined Federal Campaign and hundreds of thousands of dollars gifted to local, regional and national organizations. I've seen their hearts and hands working to relieve suffering or to bring a little more comfort to those around them. I'm proud to serve with them and to be associated with them.

Economic Impact

As you can see from our Economic Impact Analysis for fiscal year 2010, the total impact amounts to \$2.3 billion dollars! Consider that Scott AFB has 13,000 employees--active duty, Guard,

Reserve, civilian--with a payroll of \$1.3 billion, and you can see how not only the employees, but their families, contribute to the livelihoods of area businesses, schools, hospitals and more. More than 75 percent of our families live off base so they're contributing to the housing markets with buying, selling and renting of properties just as one small example among many. It may surprise some to know that Scott AFB is identified as the largest employer in Southwest Illinois and the fourth largest employer in the St. Louis Metro East area.

So, whether we're deploying our folks to Afghanistan or sending humanitarian relief to Haiti, or whether we're building homes for the less fortunate or serving Meals-on-Wheels, our men and women represent our nation proudly and honorably. They bring not only good will but also an economic boost to the area. These are just some of the reasons “Why Scott AFB matters” and why all of us should be able to communicate the great things we do here every day to Enable Combat Power!

So, whether we're deploying our folks to Afghanistan or sending humanitarian relief to Haiti, or whether we're building homes for the less fortunate or serving Meals-on-Wheels, our men and women represent our nation proudly and honorably.



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375TH AIR MOBILITY WING

SCOTT AIR FORCE BASE, ILLINOIS

FISCAL YEAR

2010